

AIR FRANCE-KLM SUSTAINABLE STRATEGY

OUR AMBITION:

Maintain our sectorial leadership to mobilize our stakeholders and our staff to draw the aviation of the future

Four pillars









Health, safety and ethics as basis

2019 Performance Environment



31%

- less non-recycled waste compared to 2011

32%

— less CO2

emissions produced
by ground operations
compared to 2018

2030 Targets Environment

-50% - lower CO2

emissions per passenger km compared to 2005 -50%

 less non-recycled waste compared to 2011



 emission of ground operations by 2030

Our commitment to global environmental sustainability contributing to the UN SDGs

















OUR DAY AFTER TOMORROW

Acceleration for a green transformation during Covid-19 crisis:



Advanced retirement of the most polluting aircraft (A380s, A340s, 747s)



Commitment for SAF use, for France as well as the Netherlands



Reduction in FR domestic routes to train alternative and "fly responsibly" campaign



Sustainable products & services, with health & safety as strong basis

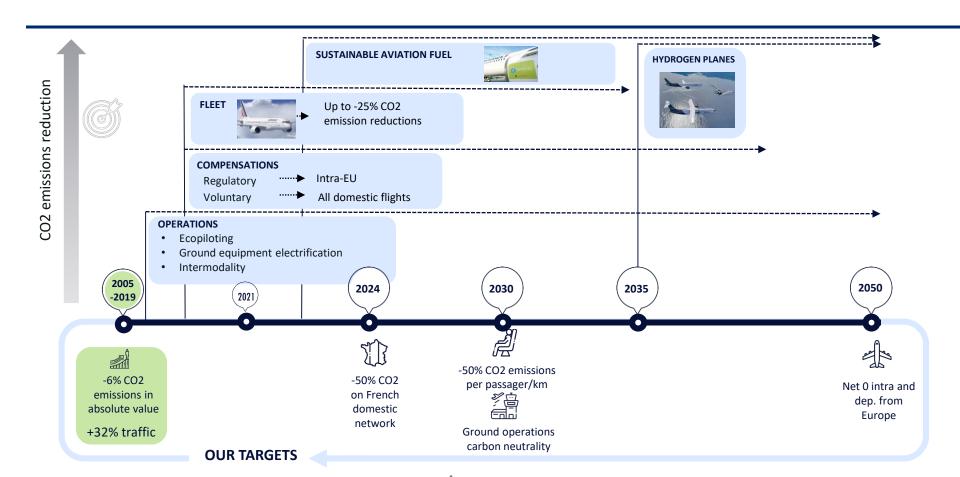


Reinforced role in regards of society (connecting the world, employability, societal impact on HUBs and destinations, ...)





AIR FRANCE ENVIRONMENTAL ROADMAP



PIONEERING IN THE USE OF SAF







MAKING SAF AVAILABLE AROUND THE GLOBE





- ✓ Raise awareness for the SAF market
- ✓ Stimulate SAF demand and usage

✓ Optimize SAF production





FEEDSTOCK AND OTHER CRITERIA

SAF must meet certain sustainability criteria, eg. limited fresh-water requirements, no deforestation, no competition with needed food production. The suitability of feedstock for SAF is carefully scrutinized.

Air France and KLM only use SAF that is truly sustainable and certified as such (meeting ASTM, RED2, RSB standards).

CURRENT FEEDSTOCKS

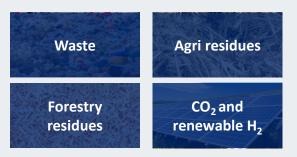
- ✓ High cost
- ✓ Relatively easy to convert to jet fuel
- ✓ Availability of sustainable feedstock is an issue





EXAMPLES OF FUTURE FEEDSTOCKS

- √ Higher volume
- ✓ Significant technical challenges conversion to SAF
- ✓ Abundantly available







PRIORITIES LOOKING FORWARD

STRIVING FOR COOPERATIONS ON KEY ISSUES

